

5 November 2013

Appointments within Aéroports de Paris

A public affairs division which handles relations with the European Union and relations with the French parliament has been created at Aéroports de Paris. It reports to Patrick Collard, the Chairman and CEO's Chief of Staff.

Patrick Collard, the Chairman and CEO's Chief of Staff who now has responsibility for official reception services, has also been appointed Deputy CEO.

Bertrand de Lacombe has been appointed Director of Public Affairs (effective from 6 January 2014).

Khaled Klaa has been appointed Deputy Director of Public Affairs, tasked with overseeing relations with the French parliament.

Patrick Collard is the Chairman and CEO's Chief of Staff, first Vice Chairman of the Union of French Airports. He also represents Le Bourget Airport and the civil aviation aerodromes on Aéroports de Paris' executive committee. Having previously served as Deputy Managing Director on France's Le Monde daily newspaper before moving to the La Dépêche du Midi Group and then Radio France, he joined Aéroports de ParisGroup in May 2013.

Bertrand de Lacombe, 42, holds law degree and is a graduate of the ESSEC business school and the IEP (institute of political studies), both based in Paris. From August 2009, he served as transport adviser with the French Permanent Representation to the European Union. He also managed its "Sustainable Development" division. From 2007 to 2009, he was diplomatic adviser to the Minister of State for Transport, Dominique Bussereau, and prior to that he occupied various different managerial positions at the SNCF, including that of Deputy European Affairs Manager between 1999 and 2007.

Khaled Klaa, 40, has a Master's degree in management from the CNAM, the National Conservatory of Arts and Crafts. From May 2012, he served as Deputy Chef de Cabinet and technical adviser to Frédéric Cuvillier, Minister Delegate for Transport and the Maritime Economy. He worked for France's *Assemblée nationale* (National Assembly) from 2009 to 2012, and was also in charge of the Mediterranean and Middle East sector of the Paris City Hall's International Relations General Delegation.

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Aéroports de Paris builds, develops and manages airports including Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. In 2012, Aéroports de Paris handled almost 89 million passengers, 2.3 million tonnes of freight and mail in Paris, and 40 million passengers in airports abroad.

Boasting an exceptional geographic location and a major catchment area, Aéroports de Paris Group is pursuing its strategy of adapting and modernising its terminal facilities and upgrading quality of services; the Group also intends to develop its retail and real estate businesses. In 2012, Group revenue stood at €2,640 million and net income at €341 million.

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