



GROUPE ADP

FINANCIAL RELEASE

December 1st, 2021

Aéroports de Paris SA

The end of the HubLink industrial cooperation marks the beginning of the orderly sale of the 8% cross-shareholding held by Aéroports de Paris and Royal Schiphol Group respectively¹

The industrial cooperation called HubLink between Aéroports de Paris and Royal Schiphol Group has ended on 30th November 2021.

The termination of the cooperation initiates an orderly sale of the cross-shareholdings² between Aéroports de Paris and Royal Schiphol Group over a maximum period of 18 months, i.e. until 30th May 2023, during which Royal Schiphol Group will dispose first of the shares it holds in Aéroports de Paris.

In this context, the functions as members of the Board of Directors of Aéroports de Paris of Dick Benschop and Robert Carsouw, respectively *Chief Executive Officer* and *Chief Financial Officer* of Royal Schiphol Group, and those as member of the Supervisory Board of Royal Schiphol Group of Edward Arkwright, Deputy Chief Executive Officer, ended on 30th November 2021.

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Groupe ADP develops and manages airports, including Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. In 2020, the group handled through its brand Paris Aéroport 33.1 million passengers and 1.8 million metric tons of freight and mail at Paris-Charles de Gaulle and Paris-Orly, and more than 96.3 million passengers in airports abroad. Boasting an exceptional geographic location and a major catchment area, the group is pursuing its strategy of adapting and modernizing its terminal facilities and upgrading quality of services; the group also intends to develop its retail and real estate businesses. In 2020, group revenue stood at €2,137 million and net result attributable to the Group at -€1,169 million.

Registered office: 1, rue de France, 93 290 Tremblay-en-France. Aéroports de Paris is a public limited company (Société Anonyme) with share capital of €296,881,806. Registered in the Bobigny Trade and Company Register under no. 552 016 628. groupeadp.fr

¹ As a reminder, it was reminder in the 2021 Half-year results release published on July 28th, 2021 (on page 14) that the HubLink industrial cooperation agreement had not been renewed by Aéroports de Paris and Royal Schiphol Group.

² For a description of the Exit agreement between Aéroports de Paris and Royal Schiphol Group, see section 16.4 of the 2020 Universal Registration Document.