

FINANCIAL RELEASE

December 6th, 2022

Aéroports de Paris SA

Evolution in Groupe ADP's share capital allowing the finalization of the process of unwinding the cross-shareholdings with Royal Schiphol Group

Royal Schiphol Group today announced the sale of its remaining stake in Aéroports de Paris ("Groupe ADP"). This sale represented approximately 3.91% of Groupe ADP's capital, i.e. 3,869,859 shares. It was carried out by way of an accelerated book-building (ABB) at a price of 133 euros per share.

On this occasion, Groupe ADP bought back 296,882 shares, i.e. approximately 0.3 % of the share capital, at a unit price of 133 euros. The settlement is expected to take place on or around December 8th, 2022.

This share buyback, amounting to c. 39.5 million euros, is financed with Groupe ADP's available cash. It was carried out within the framework of the share buyback program authorized by the 6th resolution voted by the General Shareholders' Meeting of May 17, 2022. It is intended to cover any allocation of Groupe ADP performance shares and/or allocation of shares in the context of an employee shareholding operation.

Following the ABB, Royal Schiphol Group no longer holds any shares in Groupe ADP.

In accordance with an Exit Agreement, concluded between the parties on December 1st, 2008, **Royal Schiphol Group will repurchase shares held by Groupe ADP in Royal Schiphol Group**, which will mark the end of the process of unwinding the cross-shareholdings with Royal Schiphol Group. **The proceeds from this transaction benefitting to Groupe ADP amount to c. 420 million euros**. They will enable Groupe ADP to selectively seize potential international development opportunities while pursuing its debt reduction path, targeting a net debt ratio of 4.5 to 5 times EBITDA by 2025.

Disclaimer

This presentation does not constitute an offer to purchase financial securities within the United States or in any other country.

Forward-looking disclosures (including, if so, forecasts and objectives) are included in this press release. These forward-looking disclosures are based on data, assumptions and estimates deemed reasonable at the diffusion date of the present document but could be unprecise and are, either way, subject to risks. There are uncertainties about the realization of predicted events and the achievements of forecasted results. Detailed information about these potential risks and uncertainties that might trigger differences between considered results and obtained results are available in the registration document filed with the French financial markets authority on 14 April 2022 under D.22-0299, retrievable online on the AMF website www.amf-france.org or Aéroports de Paris website www.parisaeroports.fr.

Aéroports de Paris does not commit and shall not update forecasted information contained in the document to reflect facts and posterior circumstances to the presentation date.

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Groupe ADP develops and manages airports, including Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. In 2021, the group handled through its brand Paris Aéroport more than 41.9 million passengers and 2.1 million metric tons of freight and mail at Paris-Charles de Gaulle and Paris-Orly, and more than 118.1 million passengers in airports abroad. Boasting an exceptional geographic location and a major catchment area, the Group is pursuing its strategy of adapting and modernizing its terminal facilities and upgrading quality of services; the group also intends to develop its retail and real estate businesses. In 2021, group revenue stood at ξ 2,777 million and net income at - ξ 248 million

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